

PUBLIC HEALTH REFORM OVERSIGHT BOARD (Paper 2.5)

BUSINESS CASE FOR REFORM

Purpose

1. Papers 2.6 to 2.9 set out the Outline Business Case for reform that has been developed over the summer. This work has been informed by the direction and guidance provided by the Oversight Board at its first meeting in June.
2. The Oversight Board is now invited to discuss these papers and to provide their views on the specific questions raised throughout, relating to the functions and form of future public health delivery at the national, regional and local levels.
3. Specifically, the following papers:
 - Propose **key success factors** (Paper 2.6), which will be used to identify baseline data, related readiness/completion criteria and to measure subsequent impact and benefits. These factors will form the basis of the programme team's future reporting to the Oversight Board on progress.
 - Set out a vision for a new public health body that will rationalise and re-organise the current dispersed national public health functions into a single, independent and authoritative voice. Particular focus is given to the functional domain of **public health intelligence** as an important component of the new body (Paper 2.7). Delivering a new national body with responsibility for all the domains of public health, including public health intelligence and health care public health, will provide a critical mass of expertise, knowledge and leadership and will also provide opportunities for new connections and new approaches to serve the whole system, with strengthened accountability to Local Government as well as the NHS.
 - Describe an approach to supporting public health delivery at **the local, regional and national levels** (Paper 2.8) that identifies CPPs as the key bodies for local activity; proposes a small number of new regional public health hubs led by new regional Directors of Public Health; and describes how these will be accountable to Local Government and how they would be supported by the new public health body. This paper responds directly to the Oversight Board's request that we consider a 'whole system' approach and it links closely to the description of the functions of the new public health body described in Paper 2.7.
 - With all of this in mind, we also seek the Board's views on **branding** of the new body (Paper 2.9).
4. We now seek the Oversight Board's agreement, in broad terms, around the approach articulated across these papers. This is the Outline Business Case and as such, much of the finer detail will require to be developed subsequently as part of the blueprint and detailed business planning processes. That programme work will require consultation and engagement with stakeholders across the system and a clear articulation of our vision and what we are trying to achieve. These papers are offered to the Oversight Board as a basis for establishing that vision.