

Paper 4 – Public Health Reform (PHR) - Blueprint and Commissions

Public Health Reform Programme Board – 29th March 2018

1. Purpose

The purpose of this document is to outline the process for designing the blueprint and the commissioning of work for the PHR Programme Board.

2. Background

Using the draft vision for the Public Health Reform programme, a blueprint detailing the current 'as is' and proposed, aspirational 'Future state' of the whole Public Health system has been drafted by the PHR programme team. The PHR programme team has used findings of the 2015 Public Health Review to populate the 'as is' state, and have drawn learning from the recently produced 'thought pieces', and discussions with a range of stakeholders to begin to articulate the desired future state.

The work to develop the blueprint has enabled us to identify themes and areas where focussed work is now required to begin to design the future state. The Public Health Reform Programme will now commission partners and stakeholders to take forward work on these key themes and areas. Early commissions are primarily focussed on the new public health body but further commissions will be developed in the coming months in relation to shaping the wider system.

3. Commissions

The following table summarises the initial commissions that have been developed and/or issued. A key principle is that the identified leads for each commission reflect the partnership approach to reforming public health. The asks in each of the commissions are set in the context of the wider system

Commission Title	Leads (bold) and key partners	Issued/ETA
Improving health	Health Scotland/IJB Chief Officers' Group/Improvement Service	13 March
Protecting health	NSS/ Scottish Directors of Public Health Group	16 March
Supporting appropriate, effective & high quality health and social care services	NSS/Health Service Public Health SIIG/Improvement Service/ IJB Chief Officers' Group	End March
Underpinning data & intelligence	NSS/HS/Improvement Service/Outcome, Evidence and Performance Board (OEPD)	13 March
Supporting public health leadership across Scotland	To be agreed	End April
Leadership for public health research	Workshops facilitated by ScotPHN	End March
Leadership for the broad public health workforce	Health Scotland/NES/Improvement Service	End April
Optimising specialist public health workforce arrangements	To be agreed	End April
Leadership for innovation/data science	Short Life Working Group – to be agreed	End April
Workforce of the new body – training, development & organisational development	NES/NSS/HS	End April

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Thinking on other supporting arrangements for the new body are being progressed within the PHR Team as set out in the table below. In some cases these will develop into commissions for other partners in the near future.

Functions, Governance and Legislation	PHR Team
Standards, values and corporate arrangements	PHR Team
Budgets and Financial Management	PHR Team
Contingency planning	PHR Team
Security and assurance	PHR Team
Corporate IT	PHR Team
Shared Services	PHR Team

Each of the Commissions link explicitly to the draft blueprint, to ensure a clear line-of-sight is maintained to what we are seeking to deliver.

The blueprint is currently in draft and as such the current commissions will take the programme to just beyond the establishment of the new public health body (2019). Further work to finalise the blueprint will take place during April.

4. Role of the Programme Board

Going forward, it will be the responsibility of the PHR programme board to approve the commissions before they are issued, ideally following discussion at a meeting of the Board meeting.

The Programme Board will monitor progress with the commissions and will be able to direct programme resources to support any work as necessary.

The Programme Board will have an important role in bringing together the outputs from the range of commissions and shaping the products across the breadth of the reform agenda.

It is recognised that the Commissions will require commissioned organisations to devote resource and time to taking forward work. The Programme Board will have a role to monitor this and the impact of this work on wider activities.

5. Action

The Programme Board is invited to note the above, and to confirm it is content with the proposed commissions and leads as set out in the table above.

The Programme Board is asked to confirm it is content that the Programme Team now continue to develop the blueprint document, to inform future commissions, and that any future commissions will be signed-off by the Board prior to being issued.

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